A Board’s Role
Under Accreditation Sanctions

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Session Objectives

• Gain insight into a Board’s role in college accreditation

• Using a Board self-assessment to improve accountability

• How to strengthen Board and College relationships
A Historical Look

- PCC founded by the citizens of Pima County in 1966
- Second largest community college district in Arizona
- First classes held in 1969
- Six full campuses, a district office, maintenance and operations, plus five auxiliary learning center sites
• Prior Administration
  • Desired to convert to a 4-year institution

• HLC assertions:
  • Dysfunctional Governing Board
  • Environment of fear
  • Uninvestigated sexual harassment allegations
  • Shifting of the mission focus
  • No framework of accountability
  • Overall governance mistakes
Headlines 2013

Business group to push ouster of 4 on PCC board

Pima Community College slapped with 2 years of probation

2 largest employee groups want 4 Pima College board members to resign

Chilean poetry, Spanish love songs and retribution: Inside the Pima College harassment scandal

‘Culture of fear’ is found at PCC
Arizona auditor finds 'deficiencies' in Pima College financial practices

PCC's new provost is job hunting in North Dakota

PCC relaunches chancellor search; consultant fired

PCC's lobbying bill nears $240K

$30,000 paid to woman in PCC harassment case
Road to Transformation

- New Chancellor, 2013
- Community pressures and media attacks
- Entirely new Board
- External evaluation of Board bylaws and policy development
- Extensive professional development for Board
- 2013 Monitoring Report
- 2014 Self Study
- 2016 Notice Report
- Site Visits 2014 & 2016
Board Priorities

- Reporting
- Calendar
- Mission & Vision
- Policy
- Transparency
- Budget Forecasting
- Board Self-Assessment
- Finance & Audit Committee
- HR Committee
- Shared governance
Board and Chancellor Relationship

- Improved relationship
- Regular, frequent communication
- Orientation and ongoing professional development support
- Collaboration, trust, honesty, and civility
Looking to the Future

- Strategic Planning
- Strategic Enrollment Management Plan
- Organizational restructuring
- Educational & Facilities Master Plan
- Diversity, Equity, and Inclusion Plan
- Connecting planning to the College’s budget
Questions?